

Business update and financial results

H1 2024

August 21, 2024

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Agenda for today



Overview & Conclusion

Charl van Zyl President & Chief Executive Officer



Business Update Thomas Gibbs Executive Vice President Head of Lundbeck US Michala Fischer-Hansen Executive Vice President Europe & International Markets



R&D Update

Johan Luthman Executive Vice President Head of Research & Development



Financial Update & Outlook Joerg Hornstein Chief Financial Officer Executive Vice President, Corporate Functions



Lundbeck's Executive Management team in place



Charl van Zyl President and CEO



Dianne Hol Executive Vice President, People & Organization



Johan Luthman Executive Vice President, Research & Development



Maria Alfaiate Executive Vice President, Commercial & Corporate Strategy (joined August 1, 2024)



Michala Fischer-Hansen Executive Vice President, Europe & International Markets



Thomas Gibbs Executive Vice President, Lundbeck US



Lars Bang Executive Vice President, Product Development & Supply



Joerg Hornstein CFO & Executive Vice President, Corporate Functions



Several actions taken towards becoming a Focused Innovator

Undertake comprehensive capital reallocation initiatives

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Secure stable long-term growth

- Boosting strategic brands Investing in Vyepti and Rexulti towards midterm
- Advance the pipeline while executing programmatic near-to-market BD to strengthen innovation

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Lead with focused innovation

- U.S. collaboration with Takeda modified
- Rebalancing investments to ensure focused innovation and growth
- Sharpening "Where to play"
- Exploring R&D and commercial partnerships

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Deliver sustainable profitability

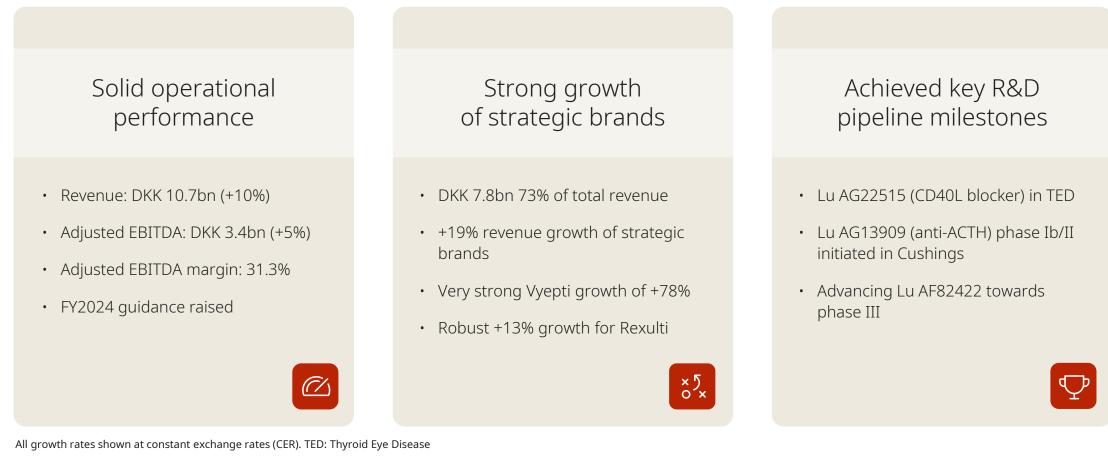
• Confirming 30-32% adjusted EBITDA mid-term guidance*



*) Does not include any potential BD activities

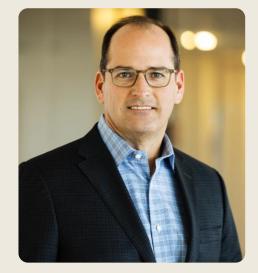
Strong performance across the business in H1 2024

Confirming strategic intent to deliver mid-term guidance









Our strategic brands supporting our ambition to be a leader in neuroscience

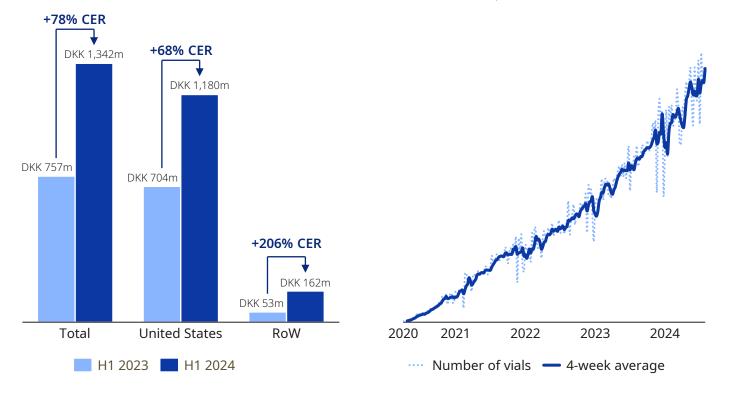
Thomas Gibbs, Executive Vice President, Head of Lundbeck US Michala Fischer-Hansen, Executive Vice President, Europe & International Markets



Continued strong growth during H1 2024

Growth supported by robust adoption in key prioritized markets

Global reported revenue



wyepti

Full investment behind the brand continues to drive growth

Brand performance

- The global aCGRP market growing 23% (volume) with ex-U.S. markets growing ~42%
- U.S. market share hit 8.8% as rate of share growth outpacing competitor brands
- Positive trend in Rx to infusion conversion rates
- Demand driven by steady new patient starts
- Significant growth ex-U.S.: Key contributors are Canada, France, Spain, Germany, Switzerland, U.A.E.

Wholesale data, Latest month available: August 2, 2024. Longitudinal Access and Adjudication Data (LAAD) in medical (Mx) claims data + Rx data in the U.S. aCGRPs Normalized Units IQVIA Xponent (retail) + DDD (non-retail) data in the U.S. Rx: Drug prescription

Vyepti demand in the U.S.

Vials volume uptake since launch



Rexulti delivers strong performance in Q2 2024

Rexulti demand in the U.S.

AADAD indication-level claims data



U.S. TRx growth of 17% in Q2 2024 versus prior year

Global reported revenue



Continued growth mainly driven by increased penetration in AADAD

Brand performance

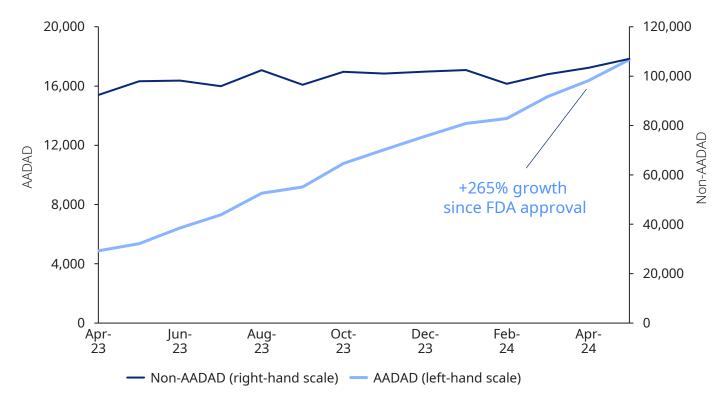
- Rexulti U.S. TRx share at all-time high (2.2%)
- Revenue growth accelerated to 18% during Q2 2024 vs. prior year
- Latest indication level claims data show 265% growth in monthly volume in AADAD versus launch baseline
- Strong demand growth in markets such as Brazil, Canada, Italy and Mexico

IQVIA source of business indication level data in the U.S., Latest month available: May 2024. AADAD market share in the antipsychotic market. IMS NPA data, January 2024. AADAD: Agitation associated with dementia due to Alzheimer's disease. LTC TRx: Long term care prescription volume.



AADAD volume constitutes 14% of demand and 22% of NBRx

Rexulti monthly claims volume by indication AADAD Launch – May 2024



Rexulti TRx growth observed across the brand

Brand performance

- AADAD contribution has grown from 5% to 14% (May 2024)
- Rexulti monthly non-AADAD TRx growth of 16% since launch
- MDD DTC promotion resumed on 26 February 2024
- Non-AADAD growth has accelerated to 10% since February 2024

Note: *Spontaneous TRx includes MDD, SZ + spontaneous usage for BP and other non-approved / non-promoted indications **Usage of Rexulti for AADAD prior to PDUFA was not promoted by Lundbeck or Otsuka

IQVIA source of business indication level data in the U.S., Latest month available: May 2024. IMS NPA data, May 2024. AADAD: Agitation associated with dementia due to Alzheimer's disease. NBRx: New to business



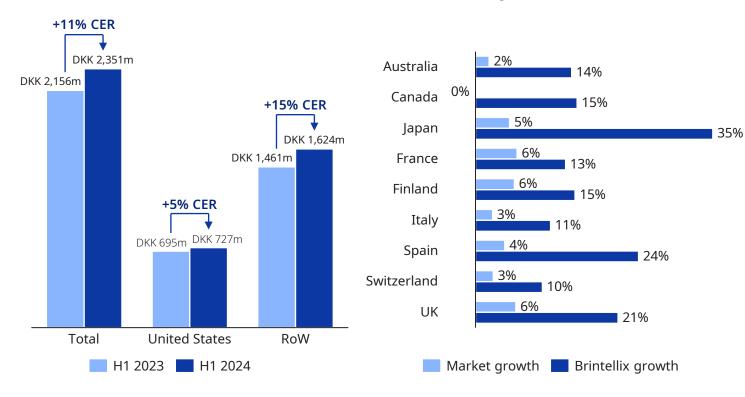
Consistent double-digit growth across key markets Brinter Trinter

Growth in key markets

MAT Volume growth

Strong performance in Europe and International Markets

Global reported revenue



Strong momentum in Europe and International Markets

Brand performance

- Europe up 16% CER driven primarily by Spain (+27%) and Italy (+20%)
- International markets up 13% CER with Japan growing 23% and China 35%
- U.S. up 5% CER with indications of stabilization

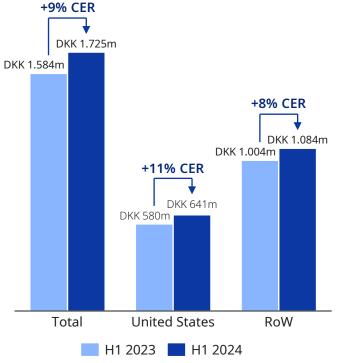
Lundbeck X

IQVIA volume data in treatment days (DDDs), Latest month available: February 2024. MAT: Moving Annual Total (April 2024)

Solid performance contributed by all markets

aLAI accounts for ~38% of total market value and continues to outgrow oral atypicals

Global reported revenue



Growth in key markets MAT volume growth



Construction Co

Delivering double-digit growth driven by strong performance

Brand performance

- Strong performance in most markets, such as the U.S., Spain, Canada, Australia and France
- Abilify Asimtufii launched in the U.S. in June 2023 and accounts for 11.5% of TRx and 16.3% of New Patient Starts for the Abilify LAI Franchise
- In March 2024 Abilify Maintena 960mg was approved in Europe
- Launched in 5 markets outside the U.S. including the Nordics and Germany

Lundbeck X





R&D update

Johan Luthman, Executive Vice President, Head of R&D

The R&D pipeline progress continues

Key regulatory activities and major events



Brexpiprazole

- FDA filing of sNDA for PTSD accepted; FDA PDUFA Action date on February 8, 2025
- Full PTSD data-set presented at ASCP in May 2024

Lu AG13909 (anti-ACTH)

• Proof of Concept trial initiated in Cushing's disease (*BalanCeD*)

Lu AG22515 (CD40L blocker)

 PoC study ready to recruit patients later in Q3 in Thyroid Eye Disease (TED)

AADAD: Agitation associated with dementia due to Alzheimer's disease. PTSD: Post traumatic stress disorder. RTU: Ready to use. LAI: Long-acting injectable. ASCP: American Society of Clinical Psychopharmacology. S.c: Subcutaneous administration. MSA: Multiple System Atrophy. PoC: Proof of Concept. AD/PD: International Conference on Alzheimer's and Parkinson's Diseases. BTD: Breakthrough Designation



Important further insights into Rexulti in AADAD

Scientific presentations at Alzheimer's Association International Conference (AAIC), July 2024

Presentations on post hoc pooled analysis of two randomized controlled trials on Rexulti

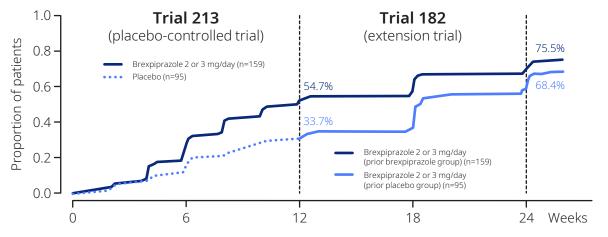
- Sustained, clinically meaningful response over 24 weeks with a consistent rate of improvement (Trial 182 extension) ¹
- Greater reduction in frequency of most agitation behaviours (Trial 182 & 213)²
- Greater reduction in frequency of caregivers identified "most bothersome" behaviors versus placebo (Trial 213)³

Strong product presence

- Well attended Medical Education symposium
- Product theatre presentation

AADAD: Agitation associated with dementia due to Alzheimer's disease, Cohen Mansfield Agitation Inventory 1Brubaker M, Wang D, Chumki SR, et al. Sustained clinically meaningful response in patients with agitation associated with dementia due to Alzheimer's disease treated with brexpiprazole: post hoc analysis. AAIC (July 28–Aug. 2), ²Brubaker M, Wang D, Chumki SR, et al. Efficacy of brexpiprazole on frequently occurring agitation behaviors in patients with dementia du to Alzheimer's disease: post hoc pooled analysis of two randomized controlled trials AAIC (July 28– Aug. 2), ³Brubaker M, Wang D, Chumki SR, et al. Efficacy of brexpiprazole on agitation in patients with dementia due to Alzheimer's disease exhibiting behaviors most bothersome to caregivers: post hoc pooled analysis of two randomized controlled trials AAIC (July 28– Aug. 2), ⁴Survey with 250 unpaid caregivers.

Sustained effect on CMAI⁴ over 24 weeks of treatment based on response rate (20 points change CMAI = clinical meaningful)



Most bothersome agitation behaviors by caregivers⁴

| Aggression (CMAI, factor 1) | Cursing/verbal aggression, spitting, hitting, grabbing, throwing | |
|---|---|--|
| Physical non-aggression (CMAI, factor 2) | Trying to get to another place, inappropriate dress/disrobing, pacing/aimless wandering | |
| Verbal agitated (CMAI, factor 3) | Repetitive sentences/questions, unwarranted requests for attention/help | |

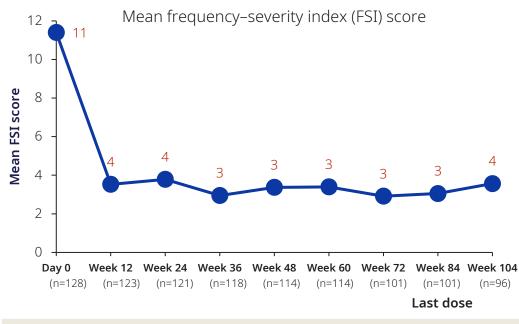
Rexulti separates from placebo on all items (CI95% < 0)



Impactful data on the clinical profile of Vyepti

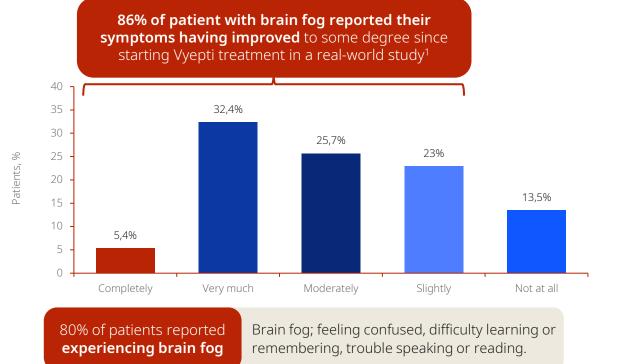
Scientific presentations at American Headache Society (AHS), June 2024

Phase III PREVAIL trial shows that patients with chronic migraine treated with Vyepti achieved **sustained reductions** in headache frequency and severity¹



PREVAIL: single-arm, open-label trial, evaluating long-term safety of eptinezumab (300 mg) in patients with chronic migraine (N=128)

Real-world REVIEW study shows **improvements in "brain fog"** after Vyepti treatment in patients with chronic migraine²



¹ Blumenfeld et al. Long-term reductions in headache frequency, severity, and disability in patients with chronic migraine treated with eptinezumab: post hoc analyses of the PREVAIL study Presented at: Annual Scientific Meeting of the American Headache Society 2024 June 13-16 ²Buse et al. Patients with chronic migraine treated with eptinezumab reported improvements in brain fog and the number of good days per month in a real-world setting. Presented at: Annual Scientific Meeting of the American Headache Society 2024 June 13-16.



Lu AG13909 (anti-ACTH): Cushing's Disease PoC trial initiated

Lundbeck progresses further into neurohormonal dysfunctions with First-in-Class program

Symptoms

- Weight gain and increased fatty tissue deposits
- Fragile skin with stretch marks, bruising and slow healing
- Reproductive dysfunction and hirsutism
- Fatigue and muscle weakness
- Emotional, cognitive or neuropsychiatric difficulties including irritability, anxiety, depression, mania, and psychosis
- Hypertension
- Diabetes
- Osteoporosis

Standard of care

- Surgery and/or radiation
- Glucocorticoid synthesis inhibitors



patients in the US

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- Lu AG13909 is an IgG1monoclonal antibody binding to ACTH with high affinity aiming to reduce elevated ACTH levels.
- Ongoing Clinical Proof of Concept trial assessing efficacy, safety, and tolerability of Lu AG13909 in patients with Congenital Adrenal Hyperplasia; Proof of mechanism established with large reductions in the biomarker 17-Hydroxyprogesterone.

Cushing's Disease trial (*BalanCeD*) initiated to evaluate PK, Safety and Efficacy





Good progress in the pipeline

News-rich period ahead

| | Milestone | | Timing | Status |
|-----------------------------|--|---------------|---------|--------------|
| Approvals | Aripiprazole 2M RTU LAI Europe | | Q2 2024 | |
| | Brexpiprazole AADAD Canada | | Q1 2024 | \checkmark |
| Pivotal read-outs | Vyepti Asia (SUNRISE) | | Q1 2025 | |
| Phase III initiations | Lu AF82422 (anti-α-synuclein) in MSA | | Q1 2025 | |
| | Lu AG09222 (anti-PACAP) in migraine prevention | | | Q1 2026 |
| Phase IIb initiations | Lu AG09222 (anti-PACAP) dose-finding phase IIb | | Q2 2024 | |
| Phase II PoC read-outs | Lu AF82422 (anti-α-synuclein) in MSA | \rangle | Q1 2024 | |
| Phase Ib/II PoC initiations | Lu AF28996 (D1/D2) agonist in Motor complications | | Q1 2024 | |
| | Lu AF28996 (D ₁ /D ₂ agonist) phase II PoC | | Q4 2024 | |
| | Lu AG22515 (anti-CD40L) in TED | \rightarrow | Q3 2024 | |
| | Lu AG13909 (anti-ACTH) in Cushing's disease | | Q3 2024 | |
| Phase Ib read-outs | MAGLi in Pain (mechanistic read-out) | | Q2 2024 | |

AADAD: Agitation associated with dementia due to Alzheimer's disease. RTU: Ready to use. LAI: Long-acting injectable. MSA: Multiple System Atrophy. PoC: Proof of Concept. TED: Thyroid Eye Disease







Financial results and outlook

Joerg Hornstein, Chief Financial Officer

Robust revenue growth

Driven by strong growth of strategic brands growing 19%

| Key figures | | | | 钮 |
|---------------------------------------|----------------|----------------|---------------------------|-------------------|
| | H1 2024 | H1 2023 | Growth (CER) ¹ | Growth (DKK) |
| Revenue | 10,741 | 9,982 | 10% | 8% |
| Gross margin Adjusted gross margin | 80.8% 88.6% | 78.2% 89.9% | | +2.6pp (1.3pp) |
| Sales and distribution (S&D) | 3,794 | 3,501 | 10% | 8% |
| Administrative expenses | 738 | 564 | 31% | 31% |
| Research and development (R&D) | 1,862 | 1,665 | 12% | 12% |
| EBITDA | 3,217 | 3,078 | 9% | 5% |
| EBITDA margin | 30.0% | 30.8% | | (0.8pp) |
| Adjusted EBITDA | 3,365 | 3,338 | 5% | 1% |
| Adjusted EBITDA margin | 31.3% | 33.4% | | (2.1pp) |

Comments

- Revenue: Strong performance across all strategic brands
- Adjusted gross margin: Operating leverage not fully offsetting higher manufacturing costs
- S&D costs: Continued investments in Vyepti and Rexulti promotion activities in the U.S.
- Administrative expenses: Higher legal costs, investments in Lundbeck's strategy implementation and higher personnel costs
- R&D costs: increase mainly due to pipeline progression, especially with anti-PACAP and antialpha-synuclein mAb
- Adjusted EBITDA margin: impacted by higher manufacturing costs, higher share of Vyepti on CoS and negative FX and hedging impact



¹Growth at CER does not include effects from hedging

Adjusted EPS growth in line with underlying performance

Solid improvement in the financials

Net profit & EPS

| | H1 2024 | H1 2023 | Change (DKK) |
|-----------------------------------|---------|---------|--------------|
| EBIT | 2,282 | 2,073 | 10% |
| EBIT margin | 21.2% | 20.8% | +0.4pp |
| Net financials, (income)/expenses | (25) | 138 | 118% |
| Profit before tax | 2,307 | 1,935 | 19% |
| Income tax | 531 | 455 | 17% |
| Effective tax rate (%) | 23.0% | 23.5% | (0.5pp) |
| Net profit | 1,776 | 1,480 | 20% |
| Adjusted net profit | 2,621 | 2,457 | 7% |
| | | | |
| EPS (DKK) | 1.79 | 1.49 | 20% |
| Adjusted EPS (DKK) | 2.64 | 2.47 | 7% |

Comments

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- EBIT: Reflecting the operating performance partially offset by higher OPEX
- Net financials, income: Positive development in interest income and favorable currency impact
- Effective tax rate: In line with the full-year expectation
- Adjusted EPS: Reflects adjusted EBITDA performance and a positive development in net financials



Lundbeck in a strong net cash position

Strong cash flow leading to continuous deleveraging

| Cash flow | | Ø |
|---|---------|---------|
| DKKm | | |
| | H1 2024 | H1 2023 |
| EBIT | 2,282 | 2,073 |
| Adjustments for non-cash items | 1,324 | 1,368 |
| Change in working capital | (1,172) | (1,481) |
| Cash flows from operations | 2,434 | 1,960 |
| Other changes in operating activities | (256) | (311) |
| Cash flows from operating activities | 2,178 | 1,649 |
| Cash flows from investing activities | (245) | (265) |
| Cash flows from operating and investing activities (free cash flow) | 1,933 | 1,384 |
| Cash flows from financing activities | (784) | (1,250) |
| Net cash flow for the period | 1,149 | 134 |
| | | |
| Net cash/(net debt) | 1,852 | (1,428) |
| Net debt/EBITDA | ~(0.3x) | ~0.3x |
| | | |

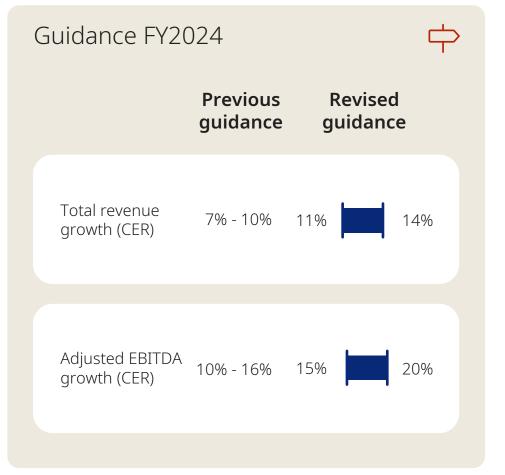
Comments

- Cash inflow from operating activities: a combination of higher EBIT, lower inventory build-up and short-term liabilities
- Cash outflow from investing activities: stable and mainly impacted by capital expenditures
- Cash outflow from financing activities: driven by lower debt due to RCF being fully repaid in 2023 offset by higher dividend payment in 2024
- Continuous deleveraging ending H1 2024 in a net cash position of DKK 1,852m



Raised financial outlook for 2024

Upgrade driven by higher expectations for Vyepti and Rexulti in the U.S. and Brintellix/Trintellix in Europe and Asia



| Other relevant financial information | | |
|---|---------------------------------|--|
| Total revenue growth at reported ¹ | Around 3%-points lower than CER | |
| Adjusted EBITDA growth at reported ¹ | Around 8%-points lower than CER | |
| Adjusted gross margin ² 88% to | | |
| R&D costs | DKK 3.9 to 4.1 billion | |
| Depreciation & amortization | DKK 1.8 to 2.0 billion | |
| Net financial, expenses | DKK 0 to 50 million | |
| Effects from hedging | DKK -130 to -155 million | |
| Effective tax rate | 22% to 24% | |
| Net cash/(net debt) ³ | DKK 4.2 to 4.7 billion | |

Guidance FY 2024 based on organic development. ¹Includes effects from hedging and exchange rate impact. ²Adjusted gross margin is the gross margin excluding depreciation and amortization and other adjustments linked to sales. ³Net cash/(net debt) is defined as Interest-bearing debt, cash, cash equivalents and securities, net







Conclusion

Charl van Zyl, President & Chief Executive Officer

Lundbeck becoming a Focused Innovator

Accelerating pipeline momentum, disciplined investment to fuel growth

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Secure stable long-term growth

- Robust sales growth provides room for investments in sales & promotion and R&D
- Maximizing strategic brands key brands continue strong growth

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Lead with focused innovation

 Continue R&D progression for midand long-term innovation $\left(\circ \right)$

Deliver sustainable profitability

• Confidence in FY2024 guidance and near to mid-term growth

Lundbeck Capital Markets Event 2024 in Copenhagen October 23, 2024





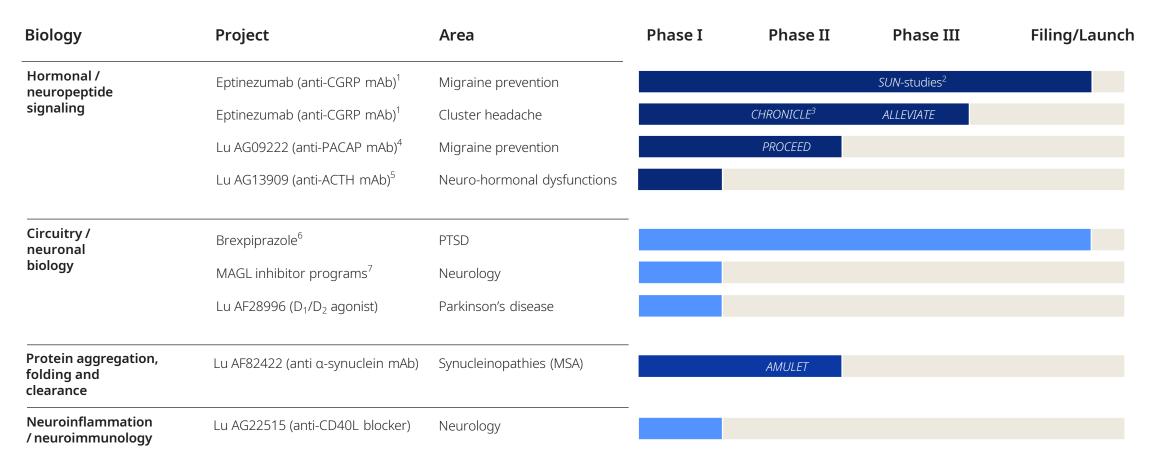




Appendix

Building a robust, focused, and de-risked pipeline

A substantial transformation

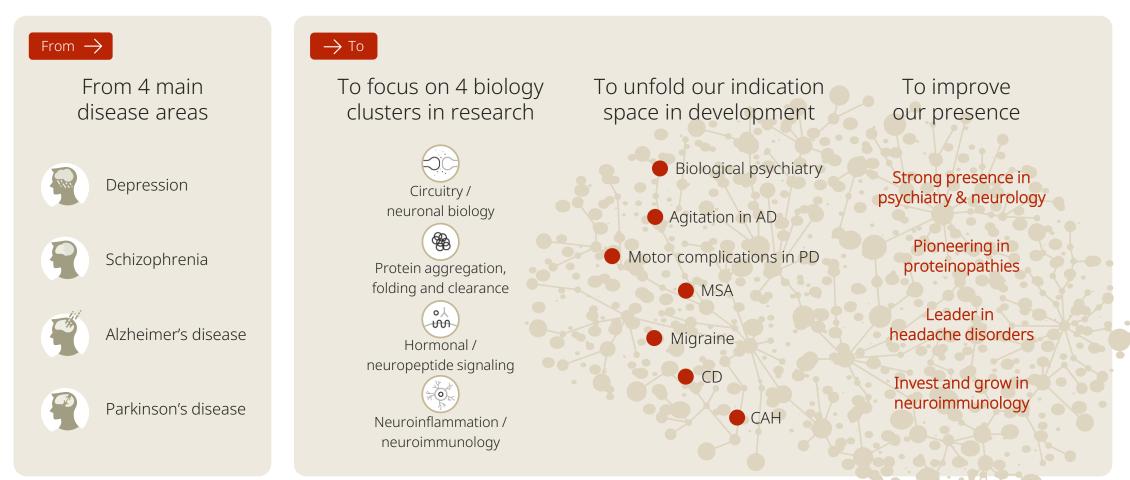


¹CGRP: Calcitonin gene-related peptide. ²Two phase III clinical trials, supporting registration in Asia, including China and Japan: *SUNRISE*, and *SUNSET* trials. ³Long-term safety study. ⁴PACAP: Pituitary adenylate cyclase activating peptide. ⁵Adrenocorticotropic hormone. Two phase Ib trials are currently ongoing in Congenital Adrenal Hyperplasia and Cushing's Disease (*BalanCeD*). For technical reasons, the latter has been officially categorized as a phase II trial to adhere to local requirements in Georgia. ⁶Acts as a partial agonist at 5-HT1A and dopamine D2 receptors at similar potency, and an antagonist at 5-HT2A and noradrenaline alpha1B/2C receptors. ⁷Monoacylglycerol lipase inhibitor ("MAGlipase")



Unfolding our indication space

Through the lens of our biology clusters, we're adding new indications to our portfolio

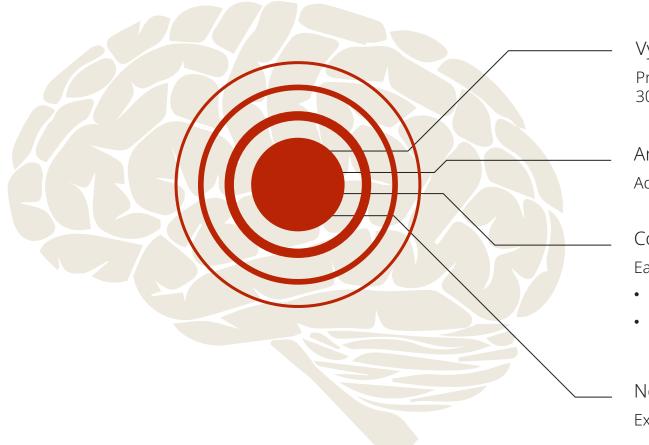


AD: Alzheimer's Disease. PD: Parkinson's Disease. CAH: Congenital adrenal hyperplasia. CD: Cushing's disease. MSA: Multiple system atrophy. TED: Thyroid eye disease



Expanding in migraine and headache disorders

Pursuing the strongest mechanistic approaches



Vyepti

Preventive migraine treatment and the only treatment administered in 30 min IV 4 x year

Anti-PACAP

Addressing a gap in migraine treatment

- Combination approaches Early exploratory migraine and headache treatments
- PACAP CGRP biology
- PACAP VIP biology

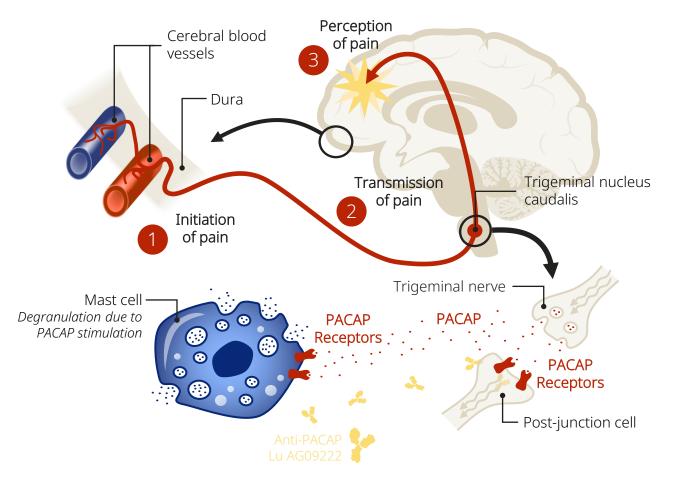
Novel targets Exploring biological pathways

CGRP: Calcitonin gene-related peptide. PACAP: Pituitary adenylate cyclase-activating polypeptide. VIP: Vasoactive Intestinal Peptide.



A new approach to migraine treatment

Adressing an urgent need with a differentiated mode of action



Adapted from Mallick-Searle et al., 2020; Baun, M., et al., 2012; Schytz, H.W. et al., 2010; Odum, L. et al., 1998.

Targeting PACAP

- Pituitary Adenylate Cyclase Activating Peptide (PACAP)
- The PACAP peptide and its receptors are expressed in areas important for migraine pathophysiology. PACAP is implicated in neurotransmission and vasodilation outside the central nervous system
- Abnormal PACAP signaling is involved in pain sensation, neurogenic inflammation and provokes migraine
- Anti-PACAP antibodies can prevent the devastating effects of excessive PACAP signalling



PACAP clearly differentiates from CGRP

There is a need for additional treatment option

Different signaling pathways – Different mode of action

Despite the favorable benefit-risk ratio of anti-CGRPs, about 40% of patients do not achieve adequate response

Compared to CGRP, experimentally introduced PACAP migraine-like attacks are:

- More delayed in nature and with a longer duration of facial flushing
- Associated with more premonitory symptoms (e.g., photophobia and facial pain)

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| CGRP | PACAP | | | |
|--|-------|------------------------|--|--|
| 63% | 72% | Migraine-like headache | | |
| 9% | 48% | Premonitory symptoms | | |
| Fatigue, yawning, neck stiffness, hunger, mood swings, poor concentration, photophobia, phonophobia | | | | |

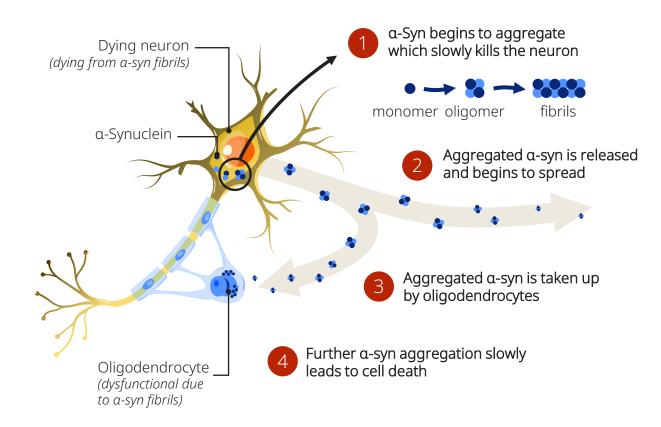
With the different modes of action, anti-CGRP and anti-PACAP treatments are a strong match for patients

Ashina, M., Migraine. NEJM, 2020. 383(19), Guo et al., Cephalalgia, 37 (2017); Guo et al., Cephalalgia, 37 (2) (2017); Wienholtz et al., J. Invest. Dermatol., 141 (2021); Uddman et al. Brain Res 826(2); Jansen-Olesen et al. Peptides 25, 2105–2114 (2004); Sbei et al., Sci Rep 13, 12302 (2023). CGRP: Calcitonin gene-related peptide. PACAP: Pituitary adenylate cyclase-activating polypeptide.



α -Synuclein aggregation kills cells

Spreading of aggregated α -synuclein leads to further neuronal death



Targeting α -synuclein

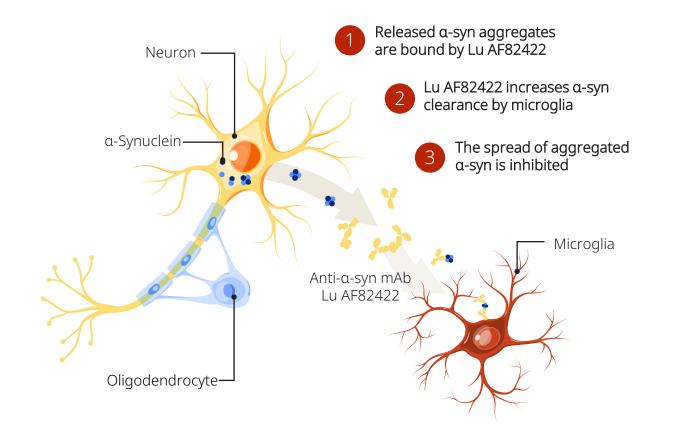
- Alpha-synuclein (α-syn) is a neuronal protein involved in the regulation of neurotransmitter release, synaptic function, plasticity, and several other cellular processes
- Under pathological conditions, α-syn accumulates and forms insoluble aggregates leading to cell death.
- The insoluble aggregates constitute the main feature of a group of neurodegenerative disorders referred to as α-synucleinopathies, which include MSA



MSA: Multiple System Atrophy

Inhibiting the spread to other cells

LuAF82422 potential first disease-modifying therapy in MSA



MSA: Multiple System Atrophy. IgG1: Immunoglobulin G

Lu AF82422

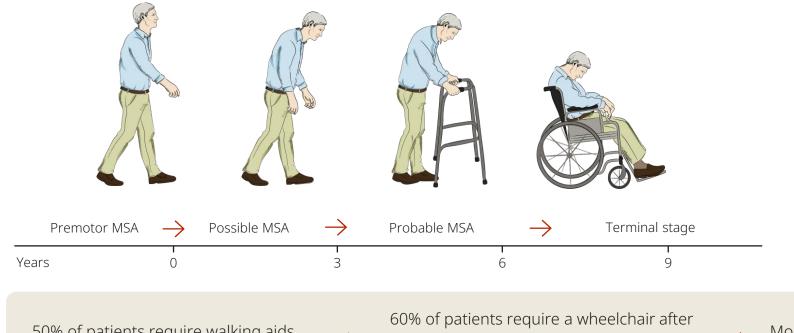
- Lu AF82422 is a human IgG1 mAb that recognizes and binds to all major forms of extracellular α-syn and thereby prevents uptake and inhibit seeding of aggregation
- Lu AF82422 has an active Fc region, which may increase immune-mediated clearance of α-syn/mAb complexes through microglia mediated uptake
- Lu AF82422 is being developed by Lundbeck under a joint research and licensing agreement between Lundbeck and Genmab A/S



Currently no approved treatment for MSA

A rapidly progressing and fatal disease

The clinical course



Common symptom

- Slowness of movement, tremor, or stiffness
- Clumsiness or lack of coordination
- Croaky, quivering voice
- Fainting or light-headedness
- Bladder control problems

50% of patients require walking aids within 3 years of motor symptom onset²

60% of patients require a wheelchair after 5 years and the median time before a patient is bedridden is typically 6–8 years²

 \rightarrow Mortality usually due to bronchopneumonia, urosepsis, or sudden death^{2,3}

1. Krismer F, Wenning GK. Nat Rev Neurol 2017;13:232–43; 2. Fanciulli A, Wenning GK. N Eng J Med 2015;372:249–63; 3. Jellinger KA. J Alzheimers Dis 2018;62:1141–79.



Addressing major unmet need in PD

Lack of dopaminergic neurons lead to motor symptoms

Parkinson's disease Progressive loss of dopaminergic basal ganglia neurons Dopaminergic basal D1R ganglia neuron D₁-Receptors Direct D1 pathway L-DOPA -> Dopamine -> 😯 Indirect D2 pathway D2R D₂-Receptors DAT Dopamine Transporter

Targeting the basal ganglia

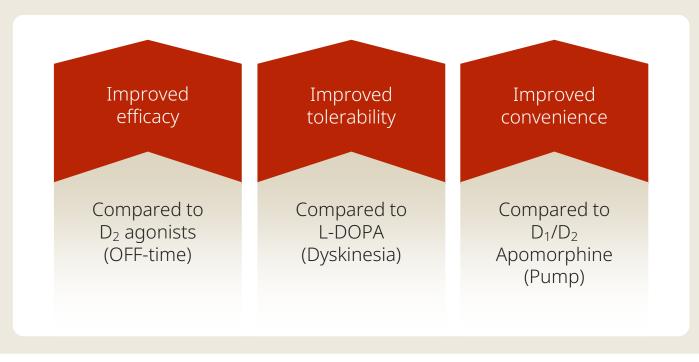
- Parkinson's disease (PD) is characterized by a progressive loss of dopaminergic neurons
- Under normal conditions, dopamine binds to distinct dopamine receptors (D1 and D2) in two different pathways involved in motor control
- In PD, the lack of dopamine leads to reduced stimulations of both the direct and indirect pathways leading to motor symptoms



An innovative and oral prodrug

Lu AF28996 provides a new solution for patients and specialists

Broad-acting dopamine D₁/D₂ receptor agonist providing continuous dopaminergic activation



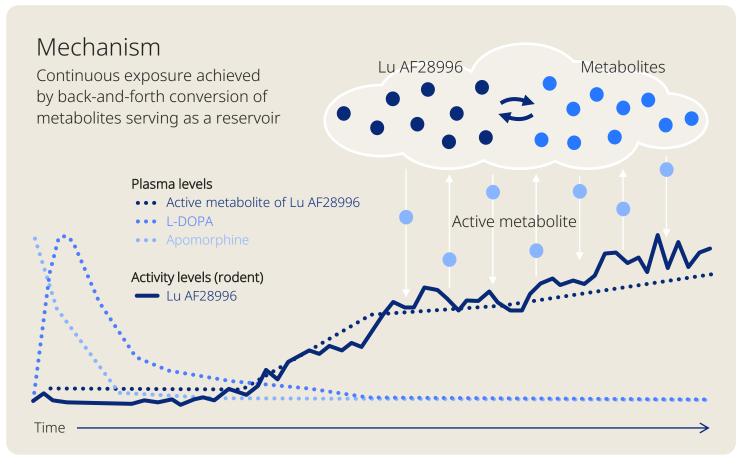
Lu AF28996

- Active metabolite with agonistic properties towards both dopamine D₁ and D₂ receptors leading to activation of both the direct and indirect pathways
- Oral symptomatic treatment for PD patients experiencing motor complications



Continuous receptor stimulation

Lu AF28996 offers continuous D_1 and D_2 receptor stimulation



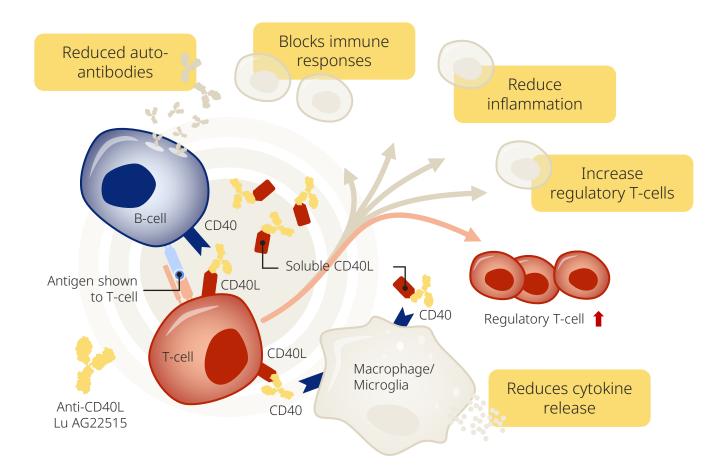
An innovative pro-drug with low and sustained exposure

- Lu AF28996 offers very different pharmacokinetic properties than L-DOPA and other short-acting dopamine agonists such as apomorphine
- Lu AF28996 will provide prolonged therapeutic action over the day resulting in a prolonged good ONtime

Lundbeck X

High potential in a range of disorders

The benefits of CD40L blokage



Targeting CD40L

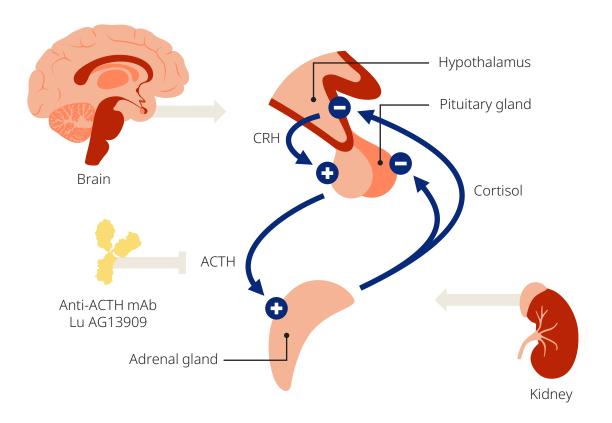
- Blocking CD40L inhibits both B- and T-cell activations without direct clearance of B-cell populations
- Immunomodulatory instead of immunosuppressive
- Potentially lower toxicity due to lack of cell clearance
- Holds strong promise in the treatment of a wide range of autoimmunerelated CNS disorders and neurological diseases



CD40L: Cluster of differentiation 40 ligand

A first-in-class neurohormonal asset

Early clinical proof of mechanism established



CRH: Corticotropin Releasing Hormone; ACTH: Adrenocorticotropic Hormone

Targeting the ACTH axis

- The Hypothalamic Pituitary Adrenal (HPA) axis governs numerous physiological and pathophysiological functions
- Strong and well-established biological link between dysfunction and disease
- Several therapeutic opportunities with biomarkers enabling early de-risking

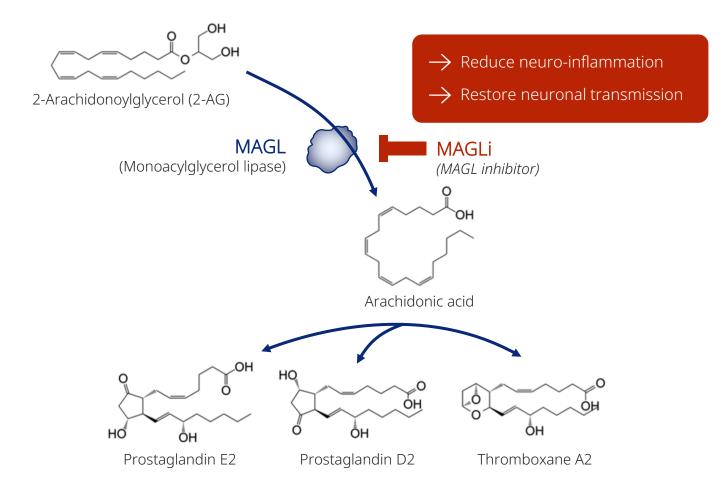
Targeting ACTH

 Targeting the Adrenocorticotropic Hormone (ACTH) allows for entry point to modulate the HPA axis



A selective dual modulator

MAGLi balances neurotransmission



Targeting MAGL

- MAGL is an enzyme that controls the level of circulating endocannabinoid 2-AG
- 2-AG acts via cannabinoid receptors as a "brake" to prevent excessive neurotransmission and neuroinflammation

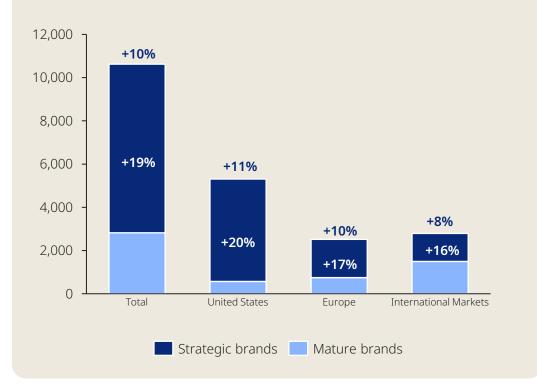
MAGL inhibition

• Increasing 2-AG levels by MAGL inhibition potentiates efficacy on neurotransmission and neuroinflammation

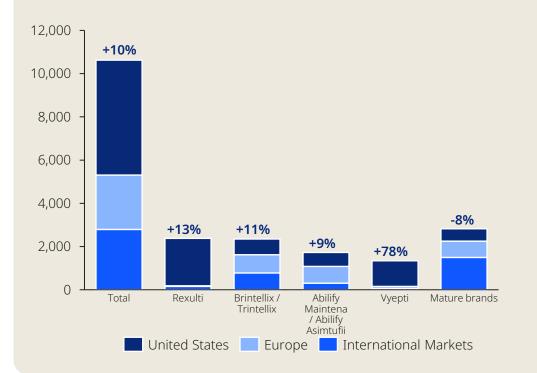


Revenue overview H1 2024

Reported geographic revenue split & YoY growth¹ H1 2024, DKKm



Reported product revenue split & YoY growth¹ H1 2024, DKKm

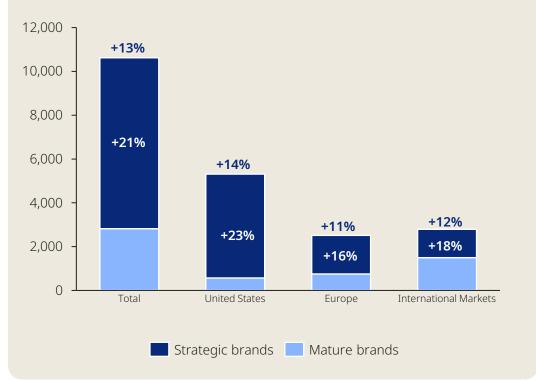


Unless otherwise stated, growth rates are at CER. 1: Totals are including other revenue and excluding effect from hedging

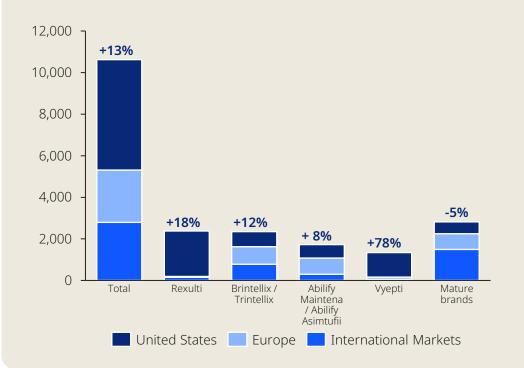


Revenue overview Q2 2024

Reported geographic revenue split & YoY growth¹ Q2 2024, DKKm



Reported product revenue split & YoY growth¹ Q2 2024, DKKm



Unless otherwise stated, growth rates are at CER. 1: Totals are including other revenue and excluding effect from hedging



Product distribution of revenue & YoY growth

| DKKm | H1 2024 | H1 2023 | Growth (CER) | Growth (DKK) | % of total H1 2024 | Q2 2024 | Q2 2023 | Growth (CER) | Growth (DKK) | % of total Q2 2024 |
|--|---------|---------|-----------------|-----------------|-----------------------|---------|---------|-----------------|-----------------|-----------------------|
| Rexulti® | 2,381 | 2,135 | 13% | 12% | 22% | 1,266 | 1,075 | 18% | 18% | 23% |
| Brintellix [®] /Trintellix [®] | 2,351 | 2,156 | 11% | 9% | 22% | 1,183 | 1,079 | 12% | 10% | 22% |
| Abilify Maintena [®] /Asimtufii | 1,725 | 1,584 | 9% | 9% | 16% | 866 | 799 | 8% | 8% | 16% |
| Vyepti® | 1,342 | 757 | 78% | 77% | 13% | 725 | 406 | 78% | 79% | 13% |
| Strategic brands | 7,799 | 6,632 | 19% | 18% | 73% | 4,040 | 3,359 | 21% | 20% | 74% |
| | | | | | | | | | | |
| Cipralex [®] /Lexapro [®] | 1,116 | 1,200 | 1% | (7%) | 10% | 498 | 536 | 1% | (7%) | 9% |
| Other pharmaceuticals ¹ | 1,704 | 2,024 | (13%) | (16%) | 16% | 854 | 951 | (8%) | (10%) | 16% |
| Mature brands | 2,820 | 3,224 | (8%) | (13%) | 26% | 1,352 | 1,487 | (5%) | (9%) | 25% |
| | | | | | | | | | | |
| Other revenue | 157 | 132 | 20% | 19% | 1% | 87 | 69 | 28% | 26% | 1% |
| Total revenue before hedging | 10,776 | 9,988 | 10% | 8% | 100% | 5,479 | 4,915 | 13% | 11% | 100% |
| Effects from hedging | (35) | (6) | | | 0% | (26) | 23 | | | 0% |
| Total revenue | 10,741 | 9,982 | 10% | 8% | 100% | 5,453 | 4,938 | 13% | 10% | 100% |

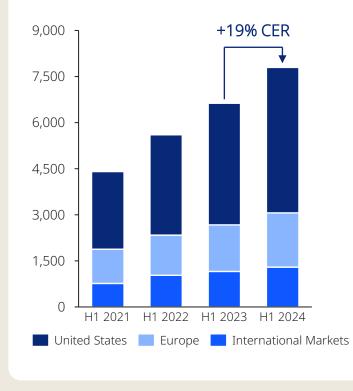
As of 1 January 2024, Sabril is being reported together with Other pharmaceuticals, comparative figures for 2023 have been adjusted accordingly



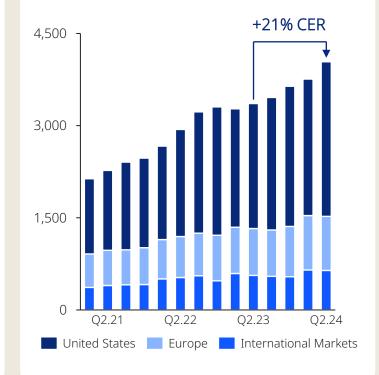
Strategic brands



H1 reported revenue



Quarterly reported revenue



Comments

Strong performance across the strategic brands reaching DKK 7.8bn in H1 2024 and DKK 4.0bn in Q2 2024 , representing a growth of 19% (+18% DKK) and 21% (+20% DKK) respectively

H1 2024

- +20% (+20% DKK) in the United States
- +17% (+17% DKK) in Europe
- +16% (+12% DKK) in International Markets

Q2 2024

- +23% (+24% DKK) in the United States
- +16% (+15% DKK) in Europe
- +18% (+15% DKK) in International Markets

Strong growth momentum is expected to continue



Unless otherwise stated, growth rates are at CER

Rexulti



H1 reported revenue DKKm +13% CER 2,500 2,000 1,500 1,000 500 0 H1 2021 H1 2022 H1 2023 H1 2024 United States RoW

Quarterly reported revenue



Comments

- Grew by 13% (+12% DKK) and reached DKK 2.4bn in H1 2024
- Grew by 18% (+18% DKK) and reached DKK 1.3bn in Q2 2024
- Demand growth continues in the U.S. and other regions

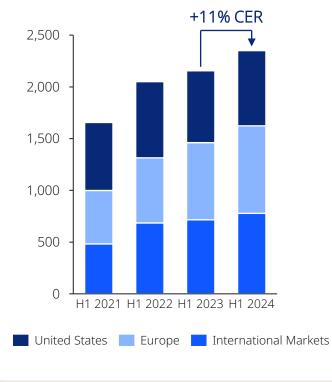
Lundbeck X

Unless otherwise stated, growth rates are at CER. Rexulti was approved by the FDA July 2015 and by the European Commission July 2018

Brintellix/Trintellix



H1 reported revenue



Quarterly reported revenue DKKm +12% CER 1,200 1,000 800 600 400 200 0 02.21 02.22 02.23 02.24 United States Europe International Markets

Comments

- Grew by 11% (+9% DKK) and reached DKK 2.4bn in H1 2024
- Grew by 12% (+10% DKK) and reached DKK 1.2bn in Q2 2024
- Continued robust demand in most markets

Unless otherwise stated, growth rates are at CER. Trintellix was approved by FDA September 2013, by MHLW Japan September 2019 and Brintellix by European Commission December 2013



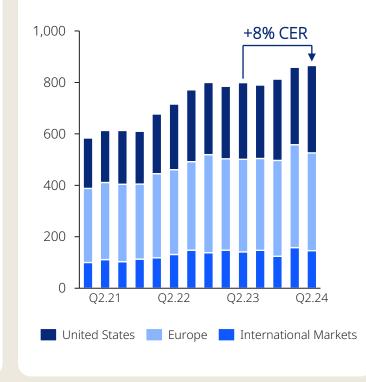
Abilify LAI franchise



H1 reported revenue



Quarterly reported revenue



Comments

- Grew by 9% (+9% DKK) and reached DKK 1.7bn in H1 2024
- Grew by 8% (+8% DKK) and reached DKK 0.9bn in Q2 2024
- In April 2023, Abilify Asimtufii got FDA approval
- In March 2024, Abilify Maintena® 960 mg (aripiprazole) as a once-every-twomonths long-acting injectable (LAI) formulation for the maintenance treatment of schizophrenia in adult patients stabilized with aripiprazole was approved in Europe

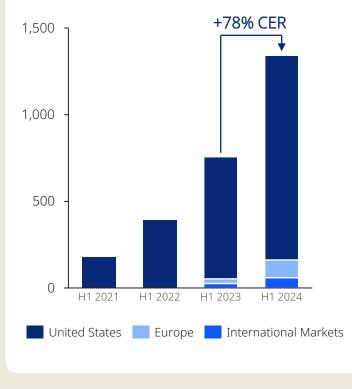
Unless otherwise stated, growth rates are at CER. Abilify Maintena was approved by FDA and by the European Commission in February and November 2013, respectively. LAI: Long-acting injectable



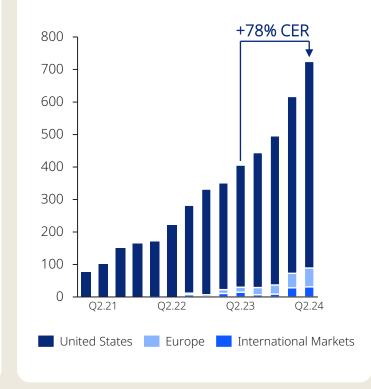
Vyepti



H1 reported revenue



Quarterly reported revenue



Comments

- Grew by 78% (+77% DKK) and reached DKK 1.3bn in H1 2024
- Grew by 78% (+79% DKK) and reached DKK 0.7bn in Q2 2024
- Vyepti franchise protected for several years:
 - Patents issued lasting to Q3 2037
 - U.S. Composition of matter patent expires in Q2 2034 (including extensions)

Unless otherwise stated, growth rates are at CER. Vyepti was approved by the FDA February 2020 and by the EU Commission January 2022



Cipralex / Lexapro



H1 reported revenue



Quarterly reported revenue



Comments

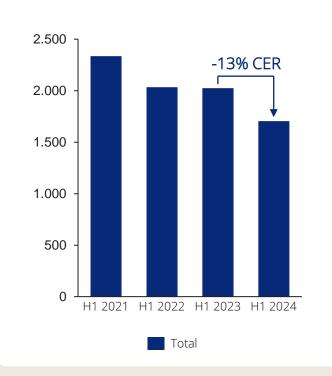
- Grew by 1% (-7% DKK) and reached DKK 1.1bn in H1 2024
- Grew by 1% (-7% DKK) and reached DKK 0.5bn in Q2 2024
- The biggest markets are China, Brazil, Italy, South Korea and Saudi Arabia in H1 2024
- The patent expired in 2012 (U.S.) and in 2014 (most of RoW)
- Market exclusivity in Japan expired April 2021

Unless otherwise stated, growth rates are at CER. 1Generic launches were seen in 2009-2010 in countries such as Australia, Brazil, Canada, Finland, Norway and Spain as a consequence of different patent extension rules at the time. RoW: Rest of World

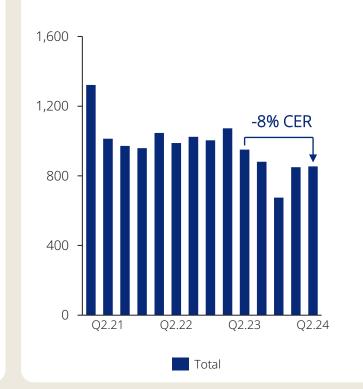


Other pharmaceuticals¹

H1 reported revenue



Quarterly reported revenue



Comments

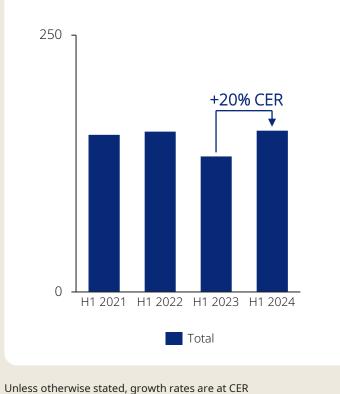
- Down by 13% (-26% DKK) and reached DKK 1.7bn in H1 2024
- Down by 8% (-10% DKK) and reached DKK 0.9bn in Q2 2024
- Around 15 mature products included
- Biggest products are Azilect, Cipramil, Cisordinol, Deanxit, Ebixa, Fluanxol, Northera, Onfi, Sabril, Selincro, Xenazine
- Ebixa impacted by VBP in China from Q4 2020
- Onfi sales impacted by generic erosion from October 2018
- International Markets constitute around 42% of sales (H1 2024)

¹As of 1 January 2024, Sabril is being reported together with Other pharmaceuticals, comparative figures have been adjusted accordingly. Unless otherwise stated, growth rates are at CER. LoE: February 18, 2021. Lundbeck has only promoted Northera, Onfi, Sabril and Xenazine in the U.S.

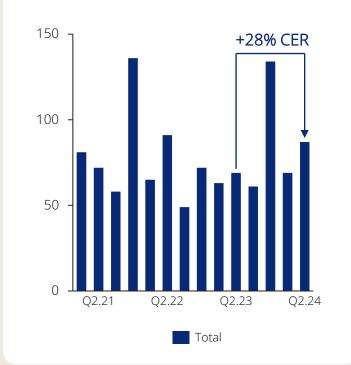


Other revenue

H1 reported revenue



Quarterly reported revenue



Comments

- Grew by 20% (+19% DKK) and reached DKK 0.2bn in H1 2024
- Grew by 28% (+26% DKK) and reached DKK 0.1bn in Q2 2024
- Mostly contract manufacturing to thirdparty



H1 2024: EBIT & Adjusted EBITDA

| DKKm | H1 2024 | H1 2023 | Change (CER) ¹ | Change (DKK) |
|-----------------------------------|---------|---------|---------------------------|--------------|
| Revenue | 10,741 | 9,982 | 10% | 8% |
| Gross profit | 8,676 | 7,803 | 14% | 11% |
| thereof adjustments | (2) | 260 | 101% | 101% |
| thereof depreciation/amortization | 841 | 912 | (8%) | (8%) |
| Sales and distribution costs | 3,794 | 3,501 | 10% | 8% |
| thereof depreciation/amortization | 44 | 47 | (4%) | (6%) |
| S&D-ratio | 35.3% | 35.1% | | |
| Administrative expenses | 738 | 564 | 31% | 31% |
| thereof adjustments | 150 | - | - | - |
| thereof depreciation/amortization | 10 | 10 | 0% | 0% |
| Administrative expenses ratio | 6.9% | 5.7% | | |
| Research and development costs | 1,862 | 1,665 | 12% | 12% |
| thereof depreciation/amortization | 40 | 36 | 11% | 11% |
| R&D-ratio | 17.3% | 16.7% | | |
| Total operating expenses | 6,394 | 5,730 | 13% | 12% |
| OPEX-ratio | 59.5% | 57.4% | | |
| EBIT (profit from operations) | 2,282 | 2,073 | 17% | 10% |
| Depreciation/amortization | 935 | 1,005 | (7%) | (7%) |
| EBITDA | 3,217 | 3,078 | 9% | 5% |
| EBITDA margin (%) | 30.0% | 30.8% | | |
| Restructuring expenses | (2) | 15 | 113% | 113% |
| Other adjustments | 150 | 245 | (39%) | (39%) |
| Adjusted EBITDA | 3,365 | 3,338 | 5% | 1% |
| Adjusted EBITDA margin (%) | 31.3% | 33.4% | | |

Q2 2024: EBIT & Adjusted EBITDA

| DKKm | Q2 2024 | Q2 2023 | Change (CER) ¹ | Change (DKK) |
|-----------------------------------|---------|---------|---------------------------|--------------|
| Revenue | 5,453 | 4,938 | 13% | 10% |
| Gross profit | 4,397 | 3,800 | 18% | 16% |
| thereof adjustments | (2) | 159 | 101% | 101% |
| thereof depreciation/amortization | 420 | 448 | (7%) | (6%) |
| Sales and distribution costs | 2,005 | 1,828 | 11% | 10% |
| thereof depreciation/amortization | 22 | 23 | 0% | (4%) |
| S&D-ratio | 36.8% | 37.0% | | |
| Administrative expenses | 479 | 306 | 56% | 57% |
| thereof adjustments | 150 | - | - | - |
| thereof depreciation/amortization | 5 | 5 | 0% | 0% |
| Administrative expenses ratio | 8.8% | 6.2% | | |
| Research and development costs | 909 | 826 | 10% | 10% |
| thereof depreciation/amortization | 20 | 18 | 11% | 11% |
| R&D-ratio | 16.7% | 16.7% | | |
| Total operating expenses | 3,393 | 2,960 | 15% | 15% |
| OPEX-ratio | 62.2% | 59.9% | | |
| EBIT (profit from operations) | 1,004 | 840 | 31% | 20% |
| Depreciation/amortization | 467 | 494 | (5%) | (5%) |
| EBITDA | 1,471 | 1,334 | 17% | 10% |
| EBITDA margin (%) | 27.0% | 27.0% | | |
| Restructuring expenses | (2) | 15 | 113% | 113% |
| Other adjustments | 150 | 144 | 4% | 4% |
| Adjusted EBITDA | 1,619 | 1,493 | 14% | 8% |
| Adjusted EBITDA margin (%) | 29.7% | 30.2% | | |

Full year figures: EBIT & Adjusted EBITDA

| DKKm | FY 2023 | FY 2022 | FY 2021 | Δ FY 2023 (CER) ¹ | Δ FY 2023 (DKK) |
|-----------------------------------|---------|---------|---------|-------------------------------------|-----------------|
| Revenue | 19,912 | 18,246 | 16,299 | 8% | 9% |
| Gross profit | 15,427 | 14,295 | 12,651 | 6% | 8% |
| thereof adjustments | 327 | 228 | 37 | 37% | 43% |
| thereof depreciation/amortization | 1,826 | 1,610 | 1,485 | 14% | 13% |
| Sales and distribution costs | 7,482 | 6,610 | 5,885 | 18% | 13% |
| thereof adjustments | 48 | (126) | 171 | (138%) | (138%) |
| thereof depreciation/amortization | 93 | 99 | 95 | (3%) | (6%) |
| S&D-ratio | 37.6% | 36.2% | 36.1% | | |
| Administrative expenses | 1,293 | 1,079 | 933 | 21% | 20% |
| thereof adjustments | 70 | 63 | 59 | 11% | 11% |
| thereof depreciation/amortization | 21 | 16 | 29 | 25% | 31% |
| Administrative expenses ratio | 6.5% | 5.9% | 5.7% | | |
| Research and development costs | 3,457 | 3,754 | 3,823 | (7%) | (8%) |
| thereof adjustments | - | (5) | 3 | - | - |
| thereof depreciation/amortization | 72 | 86 | 101 | (15%) | (16%) |
| R&D-ratio | 17.4% | 20.6% | 23.5% | | |
| Total operating expenses | 12,232 | 11,443 | 10,641 | 10% | 7% |
| OPEX-ratio | 61.4% | 62.7% | 65.3% | | |
| EBIT (profit from operations) | 3,195 | 2,852 | 2,010 | (6%) | 12% |
| Depreciation/amortization | 2,012 | 1,811 | 1,710 | 12% | 11% |
| EBITDA | 5,207 | 4,663 | 3,720 | 0% | 12% |
| EBITDA margin (%) | 26.2% | 25.6% | 22.8% | | |
| Restructuring expenses | 64 | (138) | 270 | (146%) | (146%) |
| Other adjustments | 381 | 298 | - | 28% | 28% |
| Adjusted EBITDA | 5,652 | 4,823 | 3,990 | 7% | 17% |
| Adjusted EBITDA margin (%) | 28.4% | 26.4% | 24.5% | | |

¹Change at CER does not include effects from hedging



2024: Overall Adjusted EBITDA reconciliation

| DKKm | H1 2024 | Q1 2024 | Q2 2024 |
|--------------------------------|---------|---------|---------|
| Profit from operations (EBIT) | 2,282 | 1,278 | 1,004 |
| Amortization of product rights | 731 | 368 | 363 |
| Depreciation and amortization | 204 | 100 | 104 |
| EBITDA | 3,217 | 1,746 | 1,471 |
| Restructuring expenses | (2) | - | (2) |
| Other adjustments | 150 | - | 150 |
| Adjusted EBITDA | 3,365 | 1,746 | 1,619 |



FY 2023: Overall Adjusted EBITDA reconciliation

| DKKm | FY 2023 | Q1 2023 | Q2 2023 | Q3 2023 | Q4 2023 |
|--------------------------------|---------|---------|---------|---------|---------|
| Profit from operations (EBIT) | 3,195 | 1,233 | 840 | 891 | 231 |
| Amortization of product rights | 1,559 | 404 | 385 | 384 | 386 |
| Depreciation and amortization | 453 | 107 | 109 | 110 | 127 |
| EBITDA | 5,207 | 1,744 | 1,334 | 1,385 | 744 |
| Restructuring expenses | 64 | - | 15 | - | 49 |
| Other adjustments | 381 | 101 | 144 | 136 | 0 |
| Adjusted EBITDA | 5,652 | 1,845 | 1,493 | 1,521 | 793 |



Full year figures: Revenue & Adjusted EBITDA at CER

| DKKm | H1 2024 | FY 2023 |
|--|---|---------------------------------------|
| Total revenue (IFRS) | 10,741 | 19,912 |
| Effects from hedging | (35) | 137 |
| Total revenue (IFRS) before hedging | 10,776 | 19,775 |
| Effects from exchange rate | (230) | (645) |
| Total revenue at CER | 11,006 | 20,420 |
| Increase/(Decrease) in Total revenue | 8% | 9% |
| Increase/(Decrease) in Total revenue at CER ¹ | 10% | 8% |
| | | |
| DKKm | H1 2024 | FY 2023 |
| DKKM Adjusted EBITDA | H1 2024 3,365 | FY 2023 5,652 |
| | | |
| Adjusted EBITDA | 3,365 | 5,652 |
| Adjusted EBITDA Effects from hedging | 3,365 (35) | 5,652 137 |
| Adjusted EBITDA Effects from hedging Adjusted EBITDA before hedging | 3,365 (35) 3,400 | 5,652 137 5,515 |
| Adjusted EBITDA Effects from hedging Adjusted EBITDA before hedging Effects from exchange rate | 3,365 (35) 3,400 (124) | 5,652 137 5,515 (268) |

¹Total revenue at CER for the period divided by Total revenue (IFRS) before hedging for the comparative period. ²Adjusted EBITDA at CER for the period divided by Adjusted EBITDA before hedging for the comparative period period



Full year figures: Revenue & Adjusted EBITDA at CER

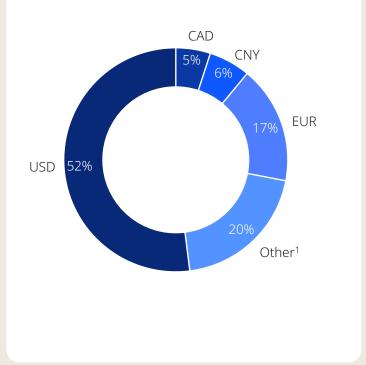
| DKKm | FY 2023 | FY 2022 |
|--|--|--|
| Total revenue (IFRS) | 19,912 | 18,246 |
| Effects from hedging | 137 | (588) |
| Total revenue (IFRS) before hedging | 19,775 | 18,834 |
| Effects from exchange rate | (645) | 1,364 |
| Total revenue at CER | 20,420 | 17,470 |
| Increase/(Decrease) in Total revenue | 9% | 12% |
| Increase/(Decrease) in Total revenue at CER ¹ | 8% | 8% |
| | | |
| DKKm | FY 2023 | FY 2022 |
| DKKM Adjusted EBITDA | FY 2023 5,652 | FY 2022 4,823 |
| | | |
| Adjusted EBITDA | 5,652 | 4,823 |
| Adjusted EBITDA Effects from hedging | 5,652 137 | 4,823 (588) |
| Adjusted EBITDA Effects from hedging Adjusted EBITDA before hedging | 5,652 137 5,515 | 4,823 (588) 5,411 |
| Adjusted EBITDA Effects from hedging Adjusted EBITDA before hedging Effects from exchange rate | 5,652 137 5,515 (268) | 4,823 (588) 5,411 663 |

¹Total revenue at CER for the period divided by Total revenue (IFRS) before hedging for the comparative period. ²Adjusted EBITDA at CER for the period divided by Adjusted EBITDA before hedging for the comparative period period



Lundbeck is well-positioned through its strong balance sheet

Sales by currency FY 2023



Main currencies² 29 December 2023 = index 100



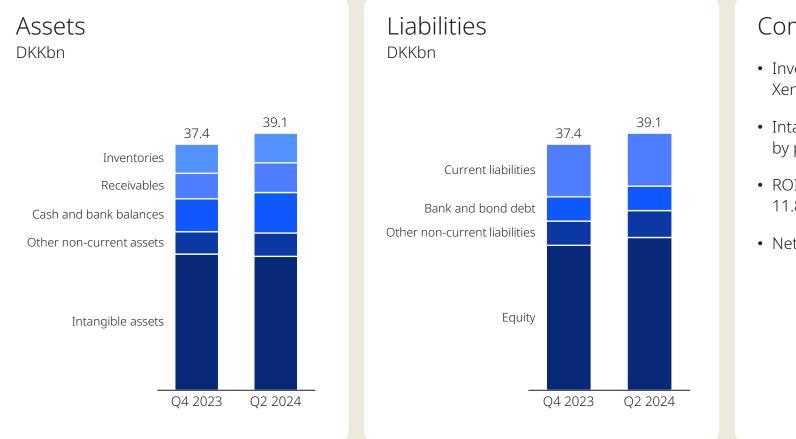
Comments

- ~83% of sales in non-EUR currencies
- USD directly represents ~52% of sales FY 2023
- Three main currencies make up ~60% of net exposure
- In H1 2024 effects from hedging reached a loss of DKK 35m vs DKK 6m loss in H1 2023
- In FY 2023 effects from hedging reached a gain of DKK 137m vs DKK 588m loss in FY 2022

¹Other includes JPY, AUD and other currencies. Excluding effects from hedging. ²Source: Bloomberg – data until August 13, 2024



Lundbeck is well-positioned through its strong balance sheet



Comments

- Inventories driven by Vyepti and Xenazine
- Intangible assets decrease driven mainly by product rights amortization
- ROIC improved from 11.2% (H1 2023) to 11.8% (H1 2024)
- Net debt/EBITDA declined to -0.3x



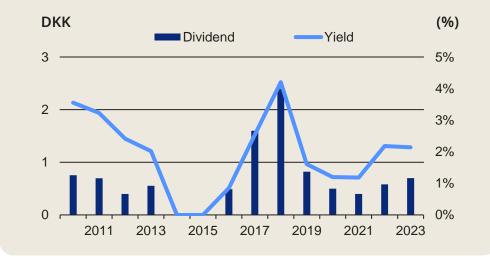
Financial position and dividend

Financial position

| | 30.06.2024 | 31.12.2023 |
|---|------------|------------|
| Intangible assets | 20,371 | 20,692 |
| Other non-current assets | 3,546 | 3,426 |
| Current assets | 15,170 | 13,289 |
| Assets | 39,087 | 37,407 |
| Equity | 23,222 | 22,045 |
| Non-current liabilities | 7,810 | 7,372 |
| Current liabilities | 8,055 | 7,990 |
| Equity and liabilities | 39,087 | 37,407 |
| Interest-bearing debt, cash and cash equivalents, net, end of period | 1,852 | 711 |

Dividend, DKK

- Proposed dividend pay-out of DKK 0.70 per share has been paid out for 2023, corresponding to a pay-out ratio of ~30%
- A total of DKK 697 million and a yield of 2.1%1
- Dividend policy: Pay-out ratio of 30-60% from 2019



¹Based on the 2023 year-end B-share price of 32.76



H1 2024: Cash generation

| DKKm | H1 2024 | H1 2023 | FY 2023 | FY 2022 | FY 2021 |
|---|---------|---------|---------|---------|---------|
| Cash flows from operating activities | 2,178 | 1,649 | 4,080 | 3,519 | 2,272 |
| Cash flows from investing activities | (245) | (265) | (498) | (1,892) | (610) |
| Cash flows from operating and investing activities (free cash flow) | 1,933 | 1,384 | 3,582 | 1,627 | 1,662 |
| Cash flows from financing activities | (784) | (1,250) | (2,085) | (387) | (3,336) |
| Net cash flow for the period | 1,149 | 134 | 1,497 | 1,240 | (1,674) |
| Cash, cash equivalent and securities, end of period | 6,153 | 3,663 | 5,010 | 3,548 | 2,279 |
| Interest-bearing debt | (4,301) | (5,091) | (4,299) | (5,731) | (5,468) |
| Net cash/(net debt) | 1,852 | (1,428) | 711 | (2,183) | (3,189) |



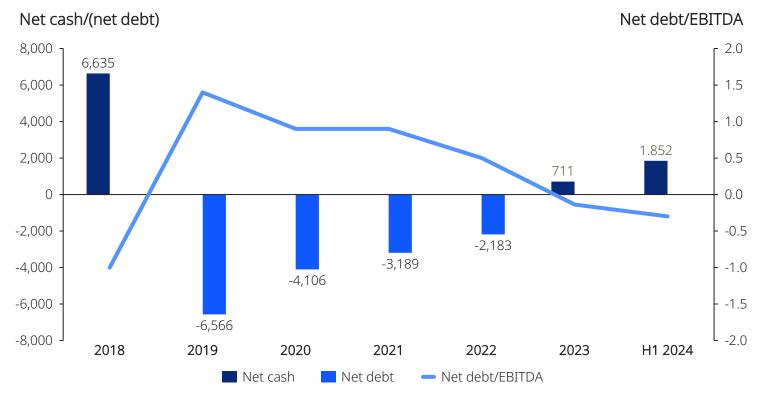
Q2 2024: Cash generation

| DKKm | Q2 2024 | Q2 2023 | FY 2023 | FY 2022 | FY 2021 |
|---|---------|---------|---------|---------|---------|
| Cash flows from operating activities | 1,271 | 1,271 | 4,080 | 3,519 | 2,272 |
| Cash flows from investing activities | (151) | (188) | (498) | (1,892) | (610) |
| Cash flows from operating and investing activities (free cash flow) | 1,066 | 1,083 | 3,582 | 1,627 | 1,662 |
| Cash flows from financing activities | (24) | (295) | (2,085) | (387) | (3,336) |
| Net cash flow for the period | 1,042 | 788 | 1,497 | 1,240 | (1,674) |
| Cash, cash equivalent and securities, end of period | 6,153 | 3,663 | 5,010 | 3,548 | 2,279 |
| Interest-bearing debt | (4,301) | (5,091) | (4,299) | (5,731) | (5,468) |
| Net cash/(net debt) | 1,852 | (1,428) | 711 | (2,183) | (3,189) |



Strong cash flow leading to continuous deleveraging

Net cash, Net debt and Net debt/EBITDA DKKm



Solid financial foundation from which to execute on our strategy

- H1 2024: Cash flow negatively impacted by
 - Dividend amounting to DKK 694m
 - CAPEX investments
- Net cash reached DKK 1,852m in H1 2024 and Net debt/EBITDA was below zero



For more information, please contact Investor Relations

Listed on the Copenhagen Stock Exchange since June 18, 1999

For additional company information, please visit Lundbeck at: www.lundbeck.com

| Number of A-shares | 199,148,222 |
|-------------------------------|--|
| Number of B-shares | 796,592,888 |
| Total | <u>995,741,110</u> |
| Treasury A shares | 466,028 |
| Treasury B shares | 3,264,112 |
| Total treasury shares | <u>3,730,140 (0.37%)</u> |
| Insider holdings ¹ | 827,196 (0.08%) |
| Classes of shares | 2 |
| Restrictions | None |
| ISIN code | DK0061804697 (A) DK0061804770 (B) |
| Tickers | HLUNa / HLUNb (Reuters), HLUNA DC / HLUNB DC (Bloomberg) |

IR contacts

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Financial calendar

Q3 2024 | November 13, 2024 Q4 2024 | February 5, 2025



¹Annual Report 2023

